



**LOGISTICS CLUSTER
GLOBAL MEETING
DAY 2**



AGENDA

Recap

Update from Lead Agency's Management

Operational Update – South Sudan

SAG Vote

BREAK – 10:30

Working Groups Discussion

Plan It Like A Loggie

LUNCH – 1:30

Logistics as a Programmatic Activity – Panel Discussion

BREAK – 3:45

USAID Update

Update on Packaging Waste Study – Presented by USAID and WFP

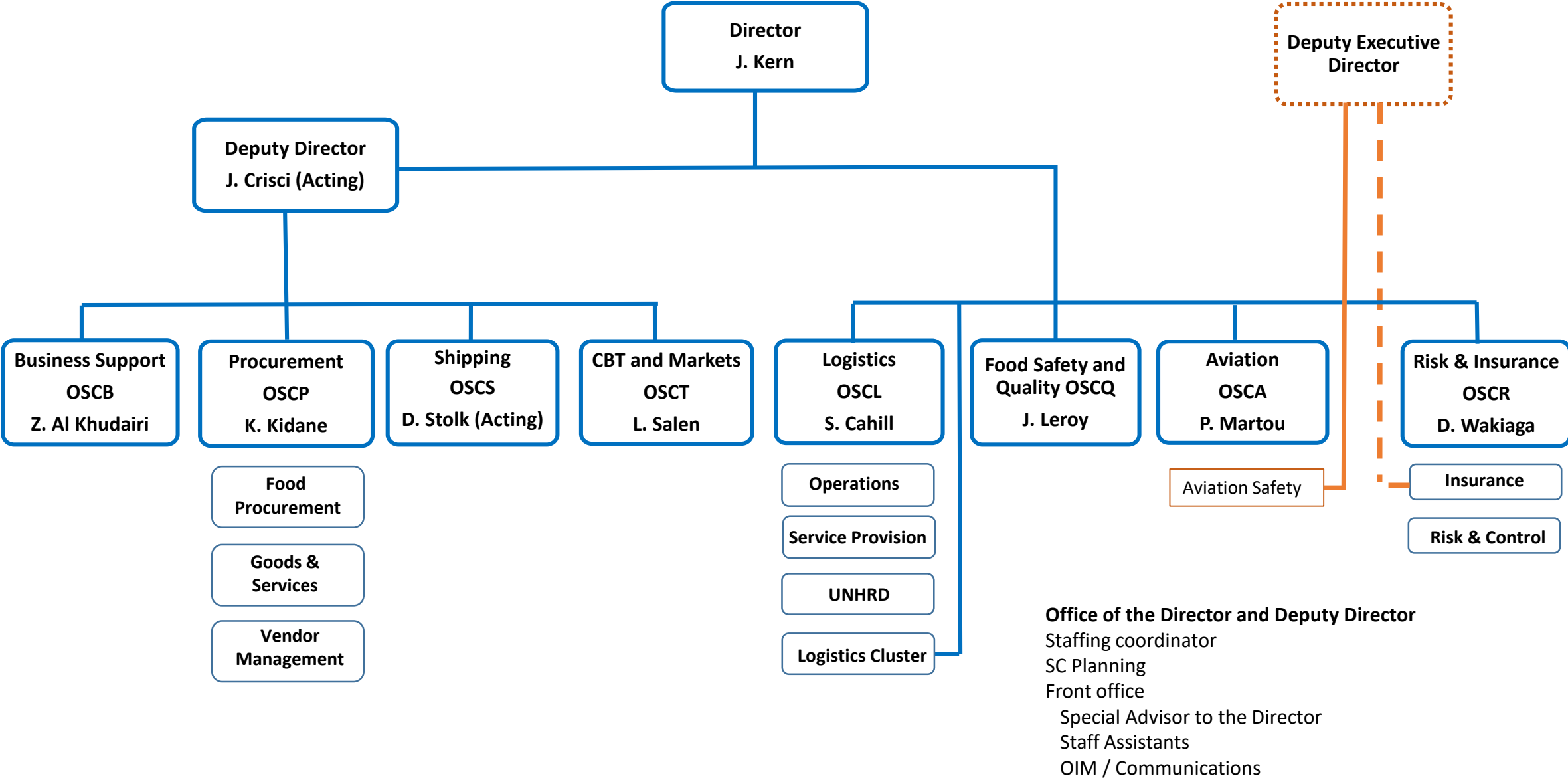
Wrap Up



Update from Lead Agency's Management

*Jakob Kern
Director of Supply Chain*

Supply Chain Division (OSC) – 1 Sep 2019



Logistics Cluster in South Sudan

A brief overview

September 2019



SOUTH SUDAN CONTEXT



IMPROVED SECURITY CONTEXT



GREATER PHYSICAL ACCESS

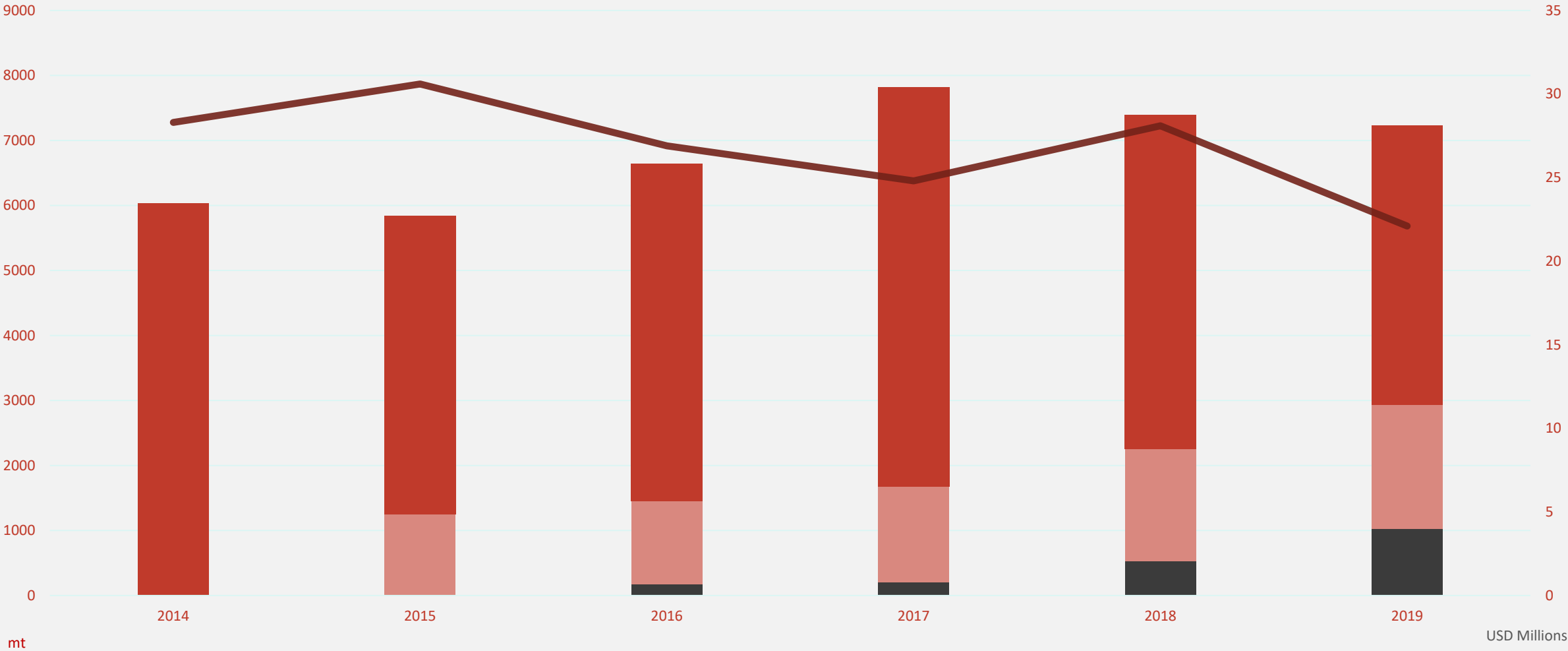


COST EFFICIENT
TRANSPORTATION



TRANSPORT MODALITY SHIFT

OPERATIONAL COST-EFFICENCY



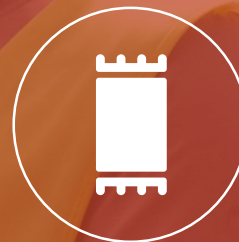
Road Movement River Movement Air Movement Logistics Cluster Annual Expenditures



HOW DO WE ACHIEVE COST- EFFICIENCY & MODALITY SHIFT?



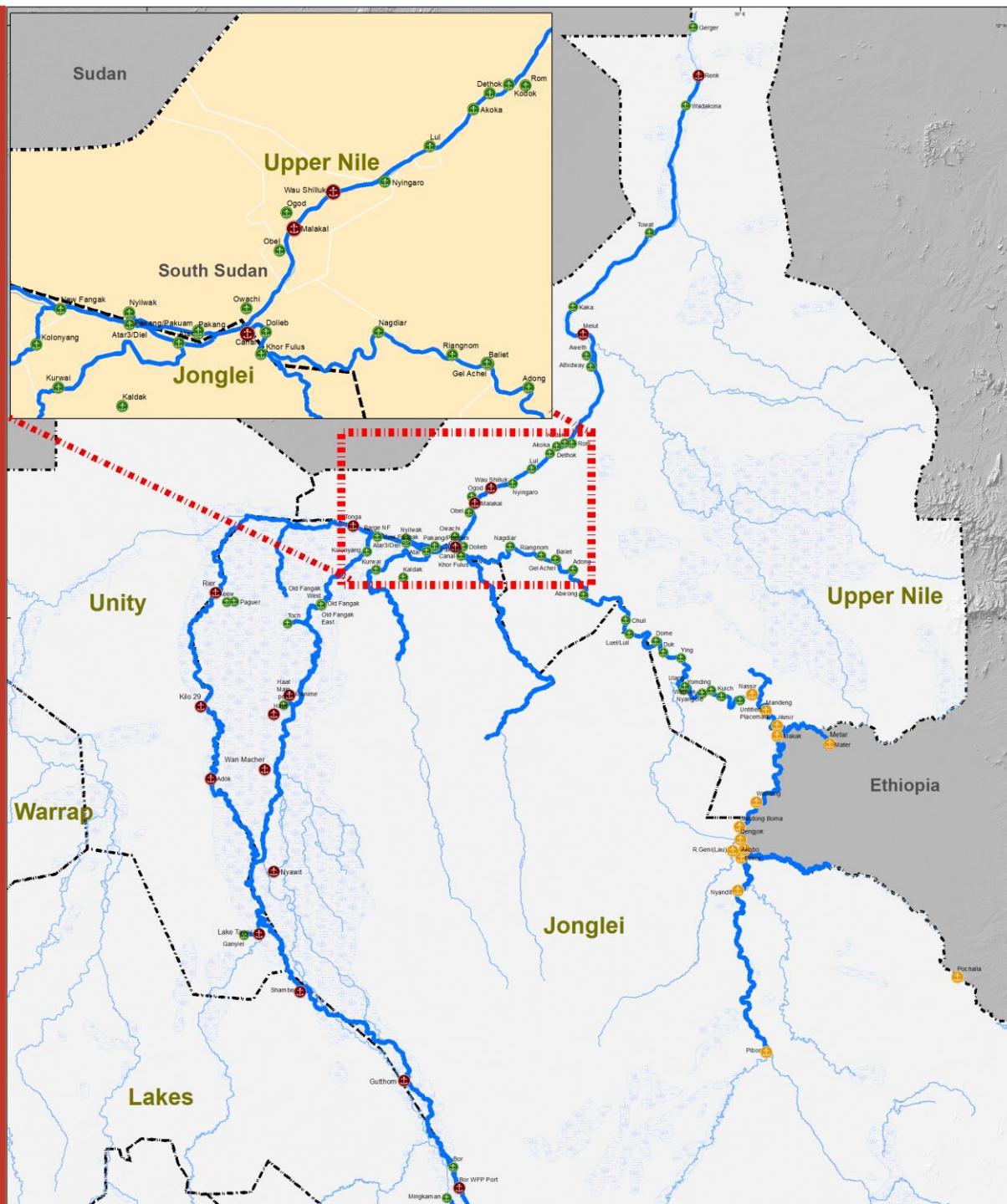
Support from WFP Logistics
& WFP Access teams



Implementation of Pre-
positioning Strategy
thanks to static response



Remaining Flexible
while transitioning to
new Transport Modality
Shift



2018 – 7 Barge Movements

1726 MT

2019 – 11 Barge Movements

5 Boat Convoys

ALREADY !!

1178 MT



67

LOCATIONS SERVED
BEYOND RESPONSES & CONVOY ROUTES

567 MT

OF CARGO TRANSPORTED
BEYOND BENTIU & BEYOND WAU RESPONSES ONLY

27

CONVOYS INCLUDING TO PREVIOUSLY
UNREACHABLE LOCATIONS IN
JONGLEI STATE AND TO KAJO KEJI
FOR THE FIRST TIME IN 3 YEARS

-  STORAGE
-  AIR TRANSPORT
-  RIVER TRANSPORT
-  ROAD TRANSPORT

CONSTRAINTS

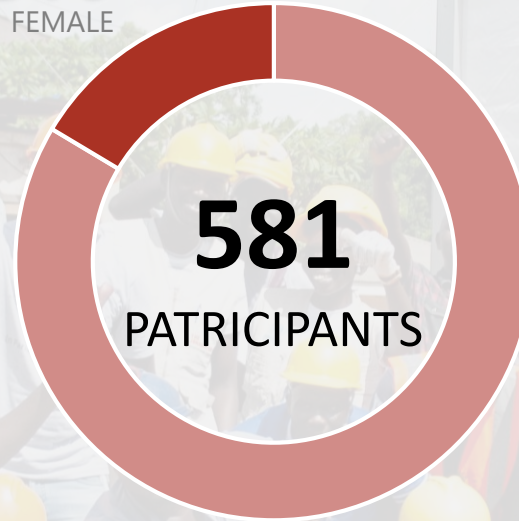
Partner's Logistics Capacity

HOW DO WE OVERCOME IT?



29
TRAININGS

18%
FEMALE



581
PARTICIPANTS

82%
MALE

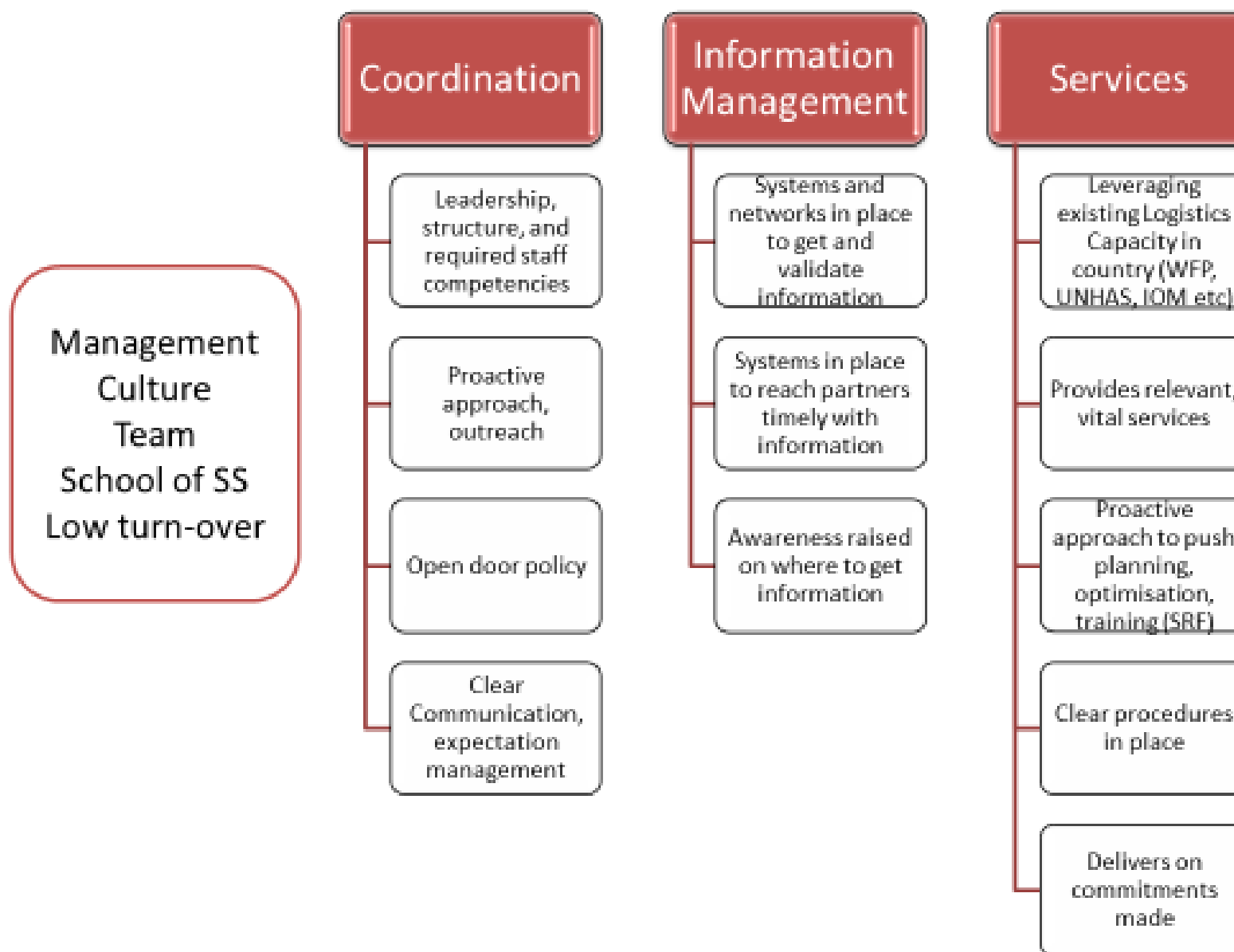
1

NEW TRAINING
OFFICER IN JUBA

Advanced Humanitarian Logistics
Basic Humanitarian Logistics Course
EVD Basic Logistics Training
EVD Sensitization Training

Logistics Cluster Forms Training
Logistics Cluster Induction Training
Mobile Storage Unit Installation Training
Warehouse Management Training

Best Practices - Logistics Cluster



THANK YOU

<https://logcluster.org/ops/ssd11a>

Email: southsudan.clustercargo@wfp.org





SAG VOTE

Vote for 1 x Non-Governmental Organisation representative

Voting Rules

- **Only humanitarian organisations implementing operations in the field are allowed to vote**, (i.e. associations etc cannot vote).
- **It is ONE VOTE per organisational family** (i.e. representatives from British Red Cross and IFRC have only one vote between them).
- The results will be counted on the basis of a **majority**.
- Illegible ballots will be discounted – please put a clear **X** or **✓** in the box of **ONE** chosen candidate.



COFFEE BREAK



Working Groups Update

Presented by Sue Hodgson and Fabrice Perrot



December 2018

Agreement that a more structured process for the WG was required and clarification was needed

January 2019

- Review of the Working Groups ToR
- Review of the SAG ToR, with specific role for the WG

April 2019

- GLCM Dubai : Presentation of the WG ToR's rationale

August and September 2019

- Working Groups ToR sent to all partners for comments and validation
- GLCM Dublin : Working groups update, redefine leads and members, Workplan & ToR



Working Groups Update

WG ToR



Creation

GLC Meeting
general agreement

SAG formal
approval

Mandatory documents

ToR

Workplan

Members

1 SAG Focal Point

1 Lead Agency

Rules

Activities achievable
within a one-year
time

No specific funding

"Reduce Working Groups to support operational excellence on the ground"



Working Groups Update KPI/Implementation Plan

Lead
Global Cell

SAG Focal Point
Sue



Members
MercyCorps, CRS, Oxfam GB, ECHO, GLC, SCI

Update	Issues & Dependencies
Upcoming Milestone	Key Achievements

**DEDICATED
SESSION**



Working Groups Update Preparedness

Lead
Global Cell

SAG Focal Point
Didier



Members
UNOCHA, UNICEF, HELP Logistics, World Vision International,
Concern Worldwide, CRS, UNOPS, AirLink, THW, TearFund, Plan
International, IFRC, KLU

Update	Issues & Dependencies
<div>DEDICATED SESSION</div>	
Upcoming Milestone	Key Achievements



Working Groups Update

Lessons Learned

Lead
Global Cell

SAG Focal Point
Theo



Members
UNOCHA, UNICEF, HELP Logistics, World Vision International, Concern Worldwide, CRS, UNOPS, AirLink, THW, TearFund, Plan International, IFRC, KLU

Update

3 priorities for 2019:

- 1) **After-action follow up:** Test of the management response table for new exercises, including tracking and reporting of the action
- 2) **Global Strategy Implementation Plan:** Contribute to the plan – several activities are included in the plan under different goals
- 3) **Learning needs:** Discussion of what are the learning needs of the Logistics Cluster to enable a proactive approach to learning

Upcoming Milestone

- **Test of management response and tracking of action** upon finalisation of Bangladesh and South Sudan LL reports
- Produce **2020 work plan** in accordance with the Strategy Implementation Plan

Issues & Dependencies

- The **management response table is dependent on finalization of** Bangladesh and South Sudan Lessons Learned reports.
- **Cyclone Idai** – issues on availability of community members staff to conduct Lessons Learned
- **LL methodology is appropriate but** resource intensive – a light version/or real-time review could be applied in situations where fx collecting real-time feedback is seen as most important.

Key Achievements

- Use of LL tracking table to develop a catalogue of areas for improvement, gaps seen in operations
- Activities included in the Implementation Plan under various goals - in particular activities under Goal 4
- **South Sudan LL:**
 - **Quality assurance:** global network and the local operation -> local awareness of global level support and resources available to address local challenges
 - **Other clusters recommended** to conduct Lessons Learned exercises, inspired by the Logistics Cluster exercise



Working Groups Update Service Provision

Lead
WHH → HI

SAG Focal Point
Fabrice



Members

ACF France, GLC, GOAL, Humanity & Inclusion, KLU, MAF, Oxfam, Premiere Urgence Internationale, Solidarités International, USAID (TBC), WFP (TBC)

Update	Issues & Dependencies
<ul style="list-style-type: none">• Progress stagnated last 6 months• Leadership of the group going back to HI, WHH not able to offer time, resources required to lead group	<ul style="list-style-type: none">• Time commitments• WFP/SP template contract slow going/complicated process.
Upcoming Milestone	Key Achievements
<ul style="list-style-type: none">• Amendment of the Logistics Cluster Service Provision Portfolio document (and submission to the Global Logistics Cluster Support Cell)• Finalisation of template contract between WFP and service providers (led by SI with HI/Atlas, WHH, PUI, etc.)• Working group ToR	<ul style="list-style-type: none">• Defined objectives of WG• Identified selection criteria for Service Providers• Identified process for the selection of Service Providers



Working Groups Update

Cash

Lead
Tear Fund

SAG Focal Point
Bruno



Members
CRS, ICRC, Oxfam, Plan International, GLC

Update

Issues & Dependencies

Upcoming Milestone

Key Achievements

NO UPDATE



QUESTIONS?



Plan It Like A Loggie



COMMENTS ADDRESSED



SCOPE

REVISED TEXT

- **Outcome 2.3. and Output 2.3.1. Language strengthened to reflect "influence" of community members:**

Outcome 2.3. Logistics Cluster stakeholders are able to stay informed of Logistics Cluster activities and trends, to engage in joint dialogue **and to influence** operational priorities and on the direction of the Logistics Cluster.

Output 2.3.1. Existing platforms for global coordination, joint dialogue, **influence and** decision-making on priorities and the direction of the Logistics Cluster are maintained.

- **Activity 3.1.1.4.**

Assess country level needs and the relevance of support available on a regular basis through surveys and interviews with key country level **and global** stakeholders to identify areas for improvement and further development.



WHAT AM I COMMITTING TO?

TYPES OF ACTIVITIES

- Ongoing activities
- Activities to be initiated
- To be implemented by:
 - Global Logistics Cluster Support Team
 - Community Members
 - Jointly
- Activities engaging Community Members will have one Lead and one or several contributors



ACTIVITIES WITH DIFFERENT TYPES OF CONTRIBUTIONS

EXAMPLES

- 2.1.1.1.
 - **Participate and contribute to consultation** on guidance material and a RACI matrix on preparedness and response roles of Logistics Cluster stakeholders
- 2.1.2.1.
 - **Incorporate** the Logistics Cluster online **induction training in mandatory organisational training curricula** for relevant personnel

EXAMPLES

- 2.5.1.4.
 - **Conduct analysis** of challenges and practices for linking up with local humanitarian networks/actors

- 3.1.1.6.
 - **Contribute with facilitators/participants in trainings** designed to ensure professional management of Logistics Cluster/Sector operations

EXAMPLES

Some tasks need further discussion on how to be implemented:

- Some foreseen to start after next GLM
- Some will be managed by existing/new Working Groups
- Some will be managed by the organisations that sign up to specific activities



COMMON TO ALL ACTIVITIES: ACCOUNTABILITY, LIAISON AND REPORTING

ACTIVITY LEADS

- **Confirmation of commitment by 20 October 2019**
- **Liaison with contributors to activity**
- **Implementation together with other contributors**
- **Fill out Logistics Cluster reporting template on the activity**
 - *15 November 2019*: indicator, baseline, target for 2020, risks and assumptions
 - *31 July 2020 (TBC)*: six-month report against target
 - *7 January 2021*: annual report against target

NON-LEAD CONTRIBUTORS

- **Confirmation of commitment by 20 October 2019**
- **Participate in liaison initiated by activity Lead**
- **Implementation together with other contributors**
- **Discuss and provide info to Lead as appropriate to enable joint reporting on activity**
 - *15 November 2019*: indicator, baseline, target for 2020, risks and assumptions
 - *31 July 2020 (TBC)*: six-month report against target
 - *7 January 2021*: annual report against target

ACTIONS GOING FORWARD

What	Who	Deadline
Confirm sign up to activities	Each organisation	20 October 2019
Share template for activity indicator, baseline, targets, assumptions, risks for activity reporting	GLC ST	25 October 2019
Develop Strategy Implementation Plan KPIs	KPI WG	15 November 2019
Send baseline, targets etc per activity to GLC ST	Activity Lead	15 November 2019
Decision on activities with no sign up	SAG	1 December 2019
Share common consolidated plan	GLC ST	15 December 2019
Implement activities	All	1 January – 31 Dec 2020
Reporting on progress to GLC ST	Activity lead	31 July (TBC) 2020 and 7 January 2021
Annual report	GLC ST	30 January 2021
<i>Suggestion: Update targets for 2021</i>	<i>Activity Lead</i>	<i>October 2020</i>



DISCUSSIONS

DISCUSSION A



Activity 2.5.1.4.

Conduct analysis across operations of the challenges and practices for linking up with local humanitarian networks

1. What are the questions that this analysis should answer? Are there specific angles we would like to cover? (Preparedness, operations, global network, GLM participation etc.)
2. How would we like to go about an analysis of this kind (methodology)?
3. Are there activities that are already taking place which could feed into the analysis such as organisation's operational evaluations, discussions on localisation?

DISCUSSION B



Activity 4.2.1.1.

Develop a plan/procedure to capture and share new knowledge and best practices with Logistics Cluster stakeholders in a transparent and participatory manner

1. What new knowledge/subject areas and types of best practices relevant to cluster approach-based humanitarian logistics activities, should be considered for the plan?
2. What types of methods would be conducive to a) capture and b) share this type of knowledge and best practices?
3. Are there stakeholders that are well positioned to contribute? Partnerships?
4. What are possible challenges we might face, and how to overcome them?

DISCUSSION C



Activities under Output 3.3.4.

3.3.4.1. Engage with existing forums, networks and actors with developed best practices on cross-cutting issues relevant to Logistics Cluster operations.

3.3.4.2. Develop Logistics Cluster guidance for best practices and/or sources or information on how to mainstream cross-cutting issues into Logistics Cluster/Sector operations

Cross-cutting issues as per IASC guidance: Gender, Environment, Age/Disability, HIV/AIDS

1. Consider aspects of Cluster/Sector operations and how they can have an impact on any of the above fields- from choices in planning to procedures and operational activities.
2. What type of guidance exists within the Logistics Cluster community and how can this be mapped against various aspects of Cluster/Sector operations?

DISCUSSION D



Activities under Output 2.4.1. (links to 2.4.2.)

2.4.1.1. Develop a plan of action to raise awareness on the role and strategic importance of logistics for the successful preparation and implementation of a humanitarian response to emergencies amongst relevant global and country level stakeholders for humanitarian response, as appropriate (including strategic management level).

2.4.1.2. Sign up for and execute responsibilities to implement activities listed in the plan referred to in 2.4.1.1.

1. Which are the target groups for this plan? What are the relevant messages to convey?
2. How to coordinate and document joint awareness raising efforts of the Cluster Community to avoid duplication?
3. Are there lessons from similar awareness raising efforts relevant to the Cluster?
4. What are the available resources and material?



Activity no.	Activity statement	Remarks	Tasks of the lead	Tasks of the contributors	Lead	Contributor
1.3.2.5.	Review, develop, and implement LCA sharing methodology and tools		Coordinate and lead activity	Participate in consultations on LCA sharing methodology	Support Team	
Goal 1		Sign up if interested in engagement in Goal 1 activities other than 1.3.2.5.	Support Team will contact interested parties	Receive additional information about engagement in Goal 1 activities	Support Team	
2.1.1.1.	Develop guidance material including a Responsible, Accountable, Consulted and Informed (RACI) matrix as appropriate, for preparedness and response roles of Logistics Cluster stakeholders.		Lead and guide consultation	Participate and contribute to consultation on guidance material and RACI	Support Team	
2.1.1.2.	Develop case studies documenting the importance of information management for operational effectiveness (e.g. identifying typical operational information gaps and showing the difference that addressing them can make for successful operations).	Support team will participate to ensure alignment with Cluster activities.	Coordinate methodology with the group, develop case studies	Develop case studies		



Group	Discussion Topic	Give Feedback to Rapporteur of Group
1	A Local/Global	2 New Knowledge
2	B New Knowledge	3 Cross-cutting
3	C Cross-cutting	4 Awareness
4	D Awareness	1 Local Global
5	A Local/Global	6 New Knowledge
6	B New Knowledge	8 Awareness
8	D Awareness	5 Local Global

Choose one or two rapporteurs

Group discussing: 15 min

Group giving feedback to the other group : 8 min

Group debriefed by rapporteur: 4 min

Group presenting in Plenary: 4 min



SIGN-UP



LUNCH



Logistics as a Programmatic Activity

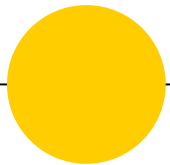
Panel Discussion



COFFEE BREAK



Robert Demeranville
Logistics Team Leader, USAID/OFDA

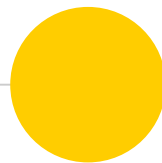


Humanitarian Packaging Waste Scoping Study

Logistics Cluster Global Meeting, Dublin 2019

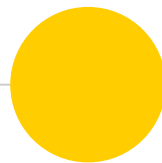
Background

- Waste management - an urgent and increasing global development challenge
- Countries often lack infrastructure to handle plastics and packaging waste including from humanitarian aid
- Increasing desire from the humanitarian assistance community to address to improve Response
- Referenced in Sphere Standards
- In response to demand from key stakeholders, including UN Cluster system



Coordination

- Collaborative momentum built under the Joint Initiative for Coordination of Environmental Assessment in Humanitarian Action or the “Joint Initiative”
- UN And Non-UN Multi-stakeholder initiative & advisory panel
 - WFP, UNHCR, USAID
 - Joint -UNEP/OCHA Environment Unit
 - International Organization for Migration
 - Logistics Cluster
 - Shelter Cluster- Environmental Community of Practice
 - International Committee of the Red Cross
 - World Wildlife Fund
- This collaborative work is essential: because *environmental challenges in developing countries are bigger than any of us can solve on our own*

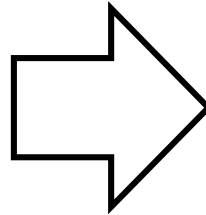


Scoping Objective: To inform a programmatic assessment that will support humanitarian agencies to reduce the environmental impact of packaging waste from food and non-food aid delivery.

1

Scoping:

- Map and evaluate existing humanitarian aid packaging waste space, delivery systems, and processes
- Determine specific focus areas to have greatest impact and value



2

Assessment:

- Examine and analyze the specific focus areas in greater depth
- Identify pragmatic, cost-effective solutions for reducing packaging waste without compromising aid delivery

Focus of Scoping Study

- Establish the extent of packaging waste by examining the full supply chain – as feasible
- Review management options
- Identify priority focus areas for the assessment, and types of technical expertise required
- Engage with key humanitarian and environmental stakeholders throughout





Progress to Date

- Established Advisory Panel
- Developed [information sheet](#)
- Developed stakeholder survey
- Conducted HA stakeholder consultations
- Packaging & suppliers industry pending
- Stakeholder consultations cover:
 - Questions on solid waste
 - Issues of greatest concern and windows of opportunity
 - Opportunities for engagement
- Began mapping of key issues and potential areas of focus
- Considering limited life cycle analysis



Initial Findings

- Substantial momentum on the topic of packaging waste within the humanitarian sector
- Many existing packaging waste-related initiatives.
- Limited coordination between organizations
- Demand for change among some aid receiving governments.
- Information gaps around:
 - Who is doing what?
- What packaging types have the highest environmental impact
- Best approach to improve response?



Initial Findings: Questions within the Sector

- Where should this scoping effort and programmatic assessment focus?
- Where can we have the most impact?
- Who is doing what across the sector to tackle the information gap?
- What are the opportunities for partnership between organizations?
 - How to best work with development actors and supply chain industry?
 - How to support improved country waste systems?
- How can those opportunities be provided?

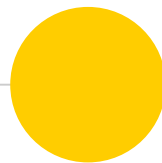
Next Steps

Triangulate information gathered from desk reviews, stakeholder consultations, and survey results

Develop scoping statement to:

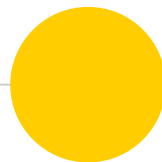
- Map the various efforts being undertaken by stakeholders
- Establish the known packaging waste in the humanitarian aid sector
- Identify priority focus areas for the following assessment, such as specific research questions, materials, or countries

Comment period for scoping study
January/February 2020



Points of Contact

- [Georgina Stickels](#) & Carol Manceau, WFP
- [Andrea Dekrout](#) & [Anna Kapalina](#), UNHCR
- [Eva Mach](#), IOM
- [Emilia Wahlstrom](#), Joint UNEP/OCHA Environment Unit
- [Greg Olson](#), [Bob Demeranville](#), [Erika Clesceri](#), [Greg Rulifson](#), USAID
 - Stakeholder Engagement Lead: [Mandy George](#), ECOS Support
Contract Manager: Mark Wagner





WRAP UP

Social Event

Cobblestones Pub
King Street North, Smithfield

8:00 pm

